

Governors State University  
College of Business and Public Administration

Course Number & Title: ACCT 301 Accounting for Administrative Control

Session: Spring/Summer, 1996 Block II

Instructor: Dr. Aida Shekib

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Office Hours:

GSU ARCHIVES  
ACCT 801  
5/5 96

Textbook: Cost Accounting, A Managerial Emphasis  
7th Edition. Charles Horngren and George Foster, Prentice Hall Publishers, 1994.

Revelance Lost The Rise and Fall of Managerial Accounting H. Thomas Johnson and Robert S. Kaplan, Harvard Business School Press, 1987

Optional Texts: Cost Accounting, A Managerial Emphasis 7th Edition Study guide Charles Horngren and George Foster, Prentice Hall Publishers, 1994.

Prerequisites: ACCT 301 or equivalent

<u>Grading:</u>	<u>Item</u>	<u>Points</u>
	Class Project I	100
	Class Project II	200
	Exam I	200
	Total points	500

Late Policy: The only assignments that will be accepted late are the term paper proposals and the term papers. 10 points are subtracted for each week or part thereof either assignment is late. You may turn in either of these assignments at any class prior to the due date. Assignments are only accepted in class. DO NOT leave assignments in the mail box, under my door or on my desk. They will not be accepted.

### Course Description:

A semester of accounting for M.B.A. students interested in learning how managerial accounting is used in business organizations. The perspective of the course is that obtaining a "defensive" knowledge of managerial accounting is important to those who hope to climb the corporate ladder. The output of the managerial accounting system pervade most organizations. Budgets, price schedules, performance reports, bonuses, decisions to out-source, move, expand, contract, sellout, etc. are often greatly swayed by managerial accounting reports. By gaining an understanding of how these reports are prepared it is hoped that "better" decision making will result. This class will require 4 to 6 hours of your time per week in addition to class time, please carefully evaluate your other commitments to determine whether you will be able to devote the time that is necessary to successfully complete this class.

### Topics Include:

1. Cost accounting for production and decision making.
2. Information accumulation and analysis for short run decision making.
3. nonmanufacturing and Service Industry performance Measures.
4. Analysis of costs/benefits for performance evaluation, pricing, inventory management.
5. Transfer Pricing in decentralized organizations.
6. Information accumulation and analysis for long run decision making.
7. A variety of other topics relevant to the understanding of cost accumulation, allocation and analysis.

### Homework:

For each class session read the assigned chapter(s). You should allow 3-4 hours for each weeks reading assignment. Be sure to work through the example problems in the chapters. It is often necessary to read the chapters several times. For the date indicated prepare the assigned problems. Homework assignments must adhere to the following standards in order to receive individual in-office assistance from the instructor. The purpose of these requirements is to assure that both student and instructor time is efficiently used.

1. Start each assignment on a separate sheet of paper.
2. Clearly PRINT your first and last name in the upper right hand corner of each page.
3. Clearly identify each homework assignment chapter, problem number and date in the upper right hand corner of each page.

4. For any assignment requiring more than one page, number the pages.
5. Clearly show and label all supporting schedules.
6. Use only the front of each page.

**Class Sessions:** Class sessions will follow a lecture and discussion format. We will review chapter materials, analyze homework problems, work through additional problems and discuss contemporary issues that pertain to administrative control topics.

**Test Form:** The test will consist of some combination of problems, multiple choice questions and short essays. Make-up exams will not be given. If you find that you must miss an exam, the instructor must be notified in advance.

- Objectives:**
1. Demonstrate familiarity with management accounting terms, concepts, models and methods.
  2. Demonstrate ability to apply management accounting methods to achieve appropriate solutions for common management accounting problems.
  3. Show how to determine the economic, reporting, and behavioral consequences of accounting based analyses.
  4. Explain the nature of the differences in short run and long run perspectives in the use of management accounting methods.
  5. Demonstrate familiarity with quantitative techniques of analysis that are used to compare alternative courses of action.

**Syllabus Statement for Persons with Disabilities:**

It is the intention of the institution to support full participation of all students, regardless of physical ability level. Therefore, if any student needs consideration of his/her physical abilities in order to complete the course, please notify the instructor as soon as possible.

6. CAPITAL BUDGETING & COST ANALYSIS CHAPS. 21&22
7. NO MEETING--THIS TIME IS FOR YOUR RESEARCH  
PREPARE YOUR PAPER FOR PRESENTATION AT  
THE FOLLOWING MEETING AS INDICATED BELOW  
FOR YOUR CHOSEN TOPIC.
8. ACTIVITY BASED COSTING--PAPER PRESENTATIONS  
AND CLASS DISCUSSION.  
PROPOSAL FOR 2ND PAPER IS DUE TODAY.
9. JUST IN TIME TECHNIQUES--PAPER PRESENTATION  
AND CLASS DISCUSSION.
10. COST OF QUALITY--PAPER PRESENTATION AND CLASS  
DISCUSSION.
11. OPERATIONS MANAGEMENT CHAP. 23  
DECENTRALIZATION AND TRANSFER  
PRICING CHAP. 27
12. PERFORMANCE MEASUREMENT AND  
EXECUTIVE COMPENSATION CHAP. 28  
2ND PAPER PRESENTATION
13. PAPER PRESENTATION AND DISCUSSION
14. FINAL EXAM.

ACCOUNTING FOR ADMINISTRATIVE CONTROL  
WINTER 1996

<u>MEETING</u>	<u>TOPIC</u>	<u>ASSIGNMENT</u>
1.	INTRODUCTION THE ACCOUNTANTS ROLE IN THE ORGANIZATION COST TERMS AND PURPOSES COST VOLUME PROFIT ANALYSIS	CHAPS. 1 & 2  CHAP. 3
2.	BUDGETING AND RESPONSIBILITY ACCOUNTING.	CHAPS 6 & 10
	SUBMIT A ONE PAGE PROPOSAL FOR YOUR RESEARCH CHOOSE ONE OF THE FOLLOWING TOPICS:	
	1. APPLICATION OF ACTIVITY BASED COSTING/MANAGEMENT TO:  A. AIRLINE INDUSTRY B. HEALTH CARE INDUSTRY C. PROFESSIONAL SERVICE INDUSTRY D. GOVERNMENT/NOT FOR PROFIT ENTITIES	
	2. APPLICATION OF JUST IN TIME TECHNIQUES TO:  A. EDUCATION B. HEALTH CARE INDUSTRY C. MANUFACTURING	
	3. COST OF QUALITY FOR:  A. HEALTH CARE INDUSTRY B. AIRLINE INDUSTRY C. HOSPITALITY INDUSTRY	
	4. ETHICAL CONSIDERATIONS IN THE PRACTICE OF MANAGEMENT ACCOUNTING.	
	5. PERFORMANCE EVALUATION FOR:  A. MIDDLE MANAGEMENT B. TOP MANAGEMENT C. LOWER LEVEL MANAGEMENT	
3.	RELEVANCE, COSTS, AND THE DECISION PROCESS	CHAPS 11
4.	HOLIDAY--USE YOUR TIME TO WORK ON YOUR RESEARCH.	
5.	COST BEHAVIOR AND REGRESSION ANALYSIS	