

ACCOUNTING FOR ADMINISTRATIVE CONTROL  
FALL 1998

COURSE NUMBER: ACCOUNTING 801  
COURSE TITLE: ACCOUNTING FOR ADMINISTRATIVE CONTROL  
SESSION: FALL 1998  
PROFESSOR: AIDA SHEKIB, PH.D; CPA; CMA.  
OFFICE LOCATION: C3391  
OFFICE TELEPHONE: 708-534-4969/534-4937  
OFFICE HOURS: M. 6:30-7:30 P. M. 10:20-11:00 PM; T.4:00-4:30 PM;  
T. 7:20-8:00 P. M; S 12:30 P.M.; S.3:45-4:30 P.M.



TEXTBOOKS:

RECOMMENDED: ACCOUNTING FOR IMPROVEMENT; STEIN JONSSON PERGAMON, ELSEVIER SCIENCE INC., TARRYTOWN, NEW YORK, 1996.

REQUIRED: STRATEGIC MANAGEMENT ACCOUNTING; KEITH WARD, CHARTERED INSTITUTE OF MANAGEMENT ACCOUNTANTS AND BUTTERWORTH HEINEMANN, SCOTLAND, 1996.

<u>Grading:</u>	<u>Item</u>	<u>Points</u>
	Class Project I	100
	Class Project II	200
	Exams	200
	Total points	500

Late Policy: The only assignments that will be accepted late are the term paper proposals and the term papers. 10 points are subtracted for each week or part thereof either assignment is late. You may turn in either of these assignments at any class prior to the due date. Assignments are only accepted in class. DO NOT leave assignments in the mail box, under my door or on my desk. They will not be accepted.

MEETING

TOPIC

ASSIGNMENTS\*\*

1. 8/31/98 INTRODUCTION  
THE ACCOUNTANTS ROLE IN THE ORGANIZATION  
COST TERMS AND PURPOSES  
COST SYSTEMS
  
2. 9/7/98 Holiday
  
3. 9/14/98 LINKING STRATEGY & MANAGEMENT  
ACCOUNTING WARD CHAPS 1 & 2
  
4. 9/21/98 NO CLASS MEETING (GROUP RESEARCH--USE THE LIBRARY TO GATHER YOUR RESEARCH INFORMATION. AT THE FOLLOWING SUBMIT A ONE PAGE PROPOSAL FOR YOUR RESEARCH PAPER. CHOOSE ONE OF THE FOLLOWING TOPICS:
  1. APPLICATION OF ACTIVITY BASED COSTING/MANAGEMENT TO:
    - A. AIRLINE INDUSTRY
    - B. HEALTH CARE INDUSTRY
    - C. PROFESSIONAL SERVICE INDUSTRY
    - D. GOVERNMENT/NOT FOR PROFIT ENTITIES
  
  2. APPLICATION OF JUST IN TIME TECHNIQUES TO:
    - A. EDUCATION
    - B. HEALTH CARE INDUSTRY
    - C. MANUFACTURING
  
  3. COST OF QUALITY FOR:
    - A. HEALTH CARE INDUSTRY
    - B. AIRLINE INDUSTRY
    - C. HOSPITALITY INDUSTRY
  
  4. HUMAN ASPECTS OF BUDGETING
  
5. 9/28/98 COST SYSTEMS AND RESPONSIBILITY ACCOUNTING CASE #1  
YOUR RESEARCH PROPOSALS ARE DUE  
LINKING STRATEGY AND MANAGEMENT ACCOUNTING (CONTINUED) WARD CHAP. 3  
CONTROLLING THROUGH TRUST PROCESS  
THE ACCOUNTANT AS AN INTERNAL CONSULTANT VIDEO/REPORT

6. 10/5/98 BUDGETING AND RESPONSIBILITY WARD 4 & 5  
ACCOUNTING.  
ACCOUNTING FOR COMPETITIVE STRATEGY
7. 10/12/98 NO MEETING (INDIVIDUAL RESEARCH)  
PLEASE PREPARE A 3-5 PAGE REPORT ON ONE OF THE  
FOLLOWING TOPICS:
1. USE OF TECHNOLOGY AND INFORMATION INTEGRITY.
  2. ETHICAL CONSIDERATIONS IN THE PRACTICE OF  
MANAGEMENT ACCOUNTING.
  3. PERFORMANCE EVALUATION OF MANAGEMENT
  4. ROLE OF MANAGEMENT ACCOUNTING IN INTERNATIONAL  
OPERATIONS.
  5. VALUE CHAIN ANALYSIS.
  6. TARGET COSTING.
8. 10/19/98 PRESENTATION OF REPORTS:  
TOPIC #1 (WARD CHAP. 20)  
TOPIC #2 (WARD CHAP. 11)  
TOPIC #3 (WARD CHAP. 8)  
TOPIC #5 (WARD CHAP. 10)
9. 10/26/98 ACCOUNTING FOR COMPETITIVE WARD CHAPS. 6&7  
STRATEGY  
PRESENTATION OF REPORTS:  
TOPIC #6 (WARD CHAP. 11)
10. 11/2/98 CONTROL THROUGH PRACTICE & JONSSON CHAP. 3  
UNDERSTANDING--SWEDISH  
MAGT. STYLE  
ROLE OF MANAGEMENT ACCOUNTING IN INTERNATIONAL  
OPERATIONS--REPORT PRESENTATION #4 (WARD CHAP. 12)
11. 11/9/98 MID-TERM EXAM
12. 11/16/98 CORPORATE STRATEGIES--THE ROLE OF  
STRATEGIC MAGT. ACTG. WARD CHAPS. 8-13  
  
REVIEW OF MID TERM EXAM.
13. 11/23/98 CHANGING STRATEGIES WARD CHAPS. 14-15  
ACTIVITY BASED COSTING--PAPER PRESENTATIONS  
AND CLASS DISCUSSION.

JUST IN TIME TECHNIQUES--PAPER PRESENTATIONS  
AND CLASS DISCUSSION  
COST OF QUALITY--PAPER PRESENTATION AND CLASS  
DISCUSSION.

14. 11/30/98

CHANGING STRATEGIES AS BUSINESS--  
DEVELOPS WARD. CHAPS 16-18  
EACH GROUP WILL PRESENT A SUMMARY HIGHLIGHTS  
OF THIS SECTION  
CONTROLLING THROUGH  
PROBLEM SOLVING JONSSON 4&5

INFORMATION REQUIREMENTS FOR

15. 12/7/98

STRATEGIC MGT. WARD. CHAPS 19-20  
DUE DATE FOR ALL WRITTEN PAPERS AND REPORTS  
CONCLUSION--ACCOUNTING FOR ADMINISTRATIVE  
DECISIONS AND CONTROL